



**Professional Qualification in**  
**COMPUTER ENGINEERING**  
**Level 4 Diploma**

**UNIT 3 – MANAGEMENT OF PROJECTS**

**Question 1**

- (a) **Discuss** the extent to which project success is closely linked with opportunity and risk. (10 marks)
- (b) **Explain** the importance of budget management in assessing the viability of a project. (10 marks)

**Question 2**

- (a) **Discuss** the principles of monitoring income, expenditure and cash flow in project management. (10 marks)
- (b) **Discuss** the significance of contingency planning in the management of a project. (10 marks)

**Question 3**

- (a) **Illustrate** the importance of preparation within project management. (10 marks)
- (b) **Describe** how to balance project management constraints. (10 marks)

**Question 4**

- (a) **Identify** and **describe TWO** key qualities of good project leadership. (10 marks)
- (b) **Discuss** the role of empathy in conflict handling. (10 marks)

**Question 5**

- (a) **Describe TWO** key aspects in planning for human resources when starting a project. (10 marks)
- (b) **Describe TWO** potential risks to project management of shortfalls in human resources. (10 marks)